



BRUCE E. JARRELL, MD, FACS  
Interim President

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January 6, 2020

To Whom It May Concern:

As the Interim President of the University of Maryland, Baltimore (UMB), I have appointed Dr. Susan Buskirk

to serve as the Institutional Official (IO) effective January 6, 2020, serving as the institutional point of

responsibility for the oversight of research, including the Human Research Protection Program. Institutional